

ANNEX I

Declaration of confidentiality, interests and conflicts of interest of the Governing Board members of the European Cybersecurity Industrial, Technology and Research Competence Centre (ECCC) and their alternates, permanent observers, the Executive Director and other ECCC staff that regularly attend Governing Board meetings

The undersigned Carolina Sandö
Member of the Governing Board

I hereby undertake to:

1. Act in the performance of my duties in the general interest of the European Cybersecurity Competence Centre.
2. Ensure the confidentiality of sensitive information whose disclosure could damage the interests or the reputation of the ECCC, the staff of the ECCC or of participants in the activities of the ECCC even after my duties have ended. This includes the confidential nature of all opinions expressed by members during discussions in meetings or provided in written form. I understand that the obligations of non-disclosure set forth above shall not extend to information which is or became publicly known or available through no fault of myself.
3. Declare promptly any conflict of interest that may arise from my participation in the Governing Board. At each meeting of the Governing Board or before any decision is taken by written procedure, I shall declare any interest which might be considered to influence or bias my judgment and therefore be prejudicial to the way an item on the agenda is handled. I will therefore not participate in any discussion on the item, and leave the meeting room or videoconference accordingly in case of conflict of interest.
4. To the best of my knowledge, the only direct or indirect interests I have in the Cybersecurity Sector [are][is] those listed below:

(a) Past activities:

No interest.

(b) Current activities:

No interest.

(c) Current Financial Interests

No interest.

(d) Any other relevant interests

No interest.

(e) Family Member Interest

No interest.

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the European Cybersecurity Competence Centre.

Done at Stockholm, 9 October 2026

Made in Stockholm, in two original copies, on 9 October 2026

Signed by Carolina Sandö on 9 October 2026